## SONY

# **FY2020 Consolidated Financial Results**

(Fiscal year ended March 31, 2021)

April 28, 2021

# **Sony Group Corporation**

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## FY2020 Consolidated Results

			(Bln Yen)
	FY19	FY20	Change
Sales*1	8,259.9	8,999.4	+739.5 bln yen (+9%)
Operating income	845.5	971.9	+126.4 bln yen
Income before income taxes	799.5	1,192.4	+392.9 bln yen (+49%)
Net income attributable to Sony Group Corporation's stockholders	582.2	1,171.8	+589.6 bln yen (+101%)
Net income attributable to Sony Group Corporation's stockholders per share of common stock (diluted)	461.23 yen	936.90 yen	+475.67 yen
Sony without Financial Services*2			
Operating Cash Flow	+762.9	+1,122.2	+359.3 bln yen
Investing Cash Flow	-363.1	-581.2	-218.1 bln yen
Free Cash Flow (Operating CF + Investing CF)	+399.8	+541.0	+141.3 bln yen
Average Rate			Dividend per Share
1 US dollar	108.7 yen	106.1 yen	Interim 25 yen
1 Euro	120.8 yen	123.7 yen	Year-end 30 yen Full year 55 yen

<sup>\*1 &</sup>quot;Sales" is used to mean "sales and operating revenue" in accordance with US GAAP and, in respect of the results forecast for the fiscal year ending March 31, 2022, "sales and financial services revenue" in accordance with International Financial Reporting Standards ("IFRS") (applies to all following pages).

\*2 See page \*F-12 in "\*Y20 Financial Statements" for Condensed Statements of Cash Flows for Sony without Financial Stervices) and free cash flow are not measures in accordance with US GAAP. However, Sony believes that this disclosure may be useful information to investors.

# Q4 FY2020 Consolidated Results

R	ln	Ve	r

	Q4 FY19	Q4 FY20	Change
Sales	1,748.7	2,220.4	+471.7 bln yen (+27%)
Operating income	35.4	66.5	+31.0 bln yen (+88%)
Income before income taxes	-4.0	95.5	+99.5 bln yen
Net income attributable to Sony Group Corporation's Stockholders	12.6	107.0	+94.4 bln yen (+746%)
Net income attributable to Sony Group Corporation's stockholders per share of common stock (diluted)	10.10 yen	85.44 yen	+75.34 yen
Average rate			
1 US dollar	109.0 yen	105.9 yen	
1 Euro	120.2 yen	127.7 yen	

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## FY2020 Consolidated Results: Year-on-year Change

F12020 Consolidated Results. Tear-on-year Change				
	Year-on-year Change	Contributing Factors (+) Better ∕ (-) Worse		
Sales	+739.5 bln yen +9%	·(+) Significant increases in G&NS and Financial Services segments sales ·(-) Significant decrease in Pictures segment sales On a constant currency basis*, sales increased approx. 10%		
Operating income	+126.4 bln yen +15%	· (+) Significant increases in G&NS, EP&S and Music segments operating income · (-) Significant decrease in I&SS segment operating income		
Income tax expense	-176.2 bln yen  (Effective tax rate 22%→0.1%)	·(+) Reduction in tax expense due to the adjustment of valuation allowances against deferred tax assets of Sony Group Corporation and its national tax filing group in Japan (for national tax: +214.9 bln yen, for local tax: +7.6 bln yen) ·(+) Reduction in tax expense due to the adjustment of valuation allowances against deferred tax assets of the consolidated tax filing group in the United States (for foreign tax credits: +21.3 bln yen, for research and development credits: +13.6 bln yen)		
Net income attributable to non- controlling interests	-20.5 bln yen -51%	$\cdot$ (+) Decrease due to Sony Financial Holdings Inc. becoming a wholly-owned subsidiary		
* For further details about the impact of fore	eign exchange rate fluctuations on sale	es and operating income (loss), see Note on page 36 (applies to all following pages).		

	Operating Income	Adjusted Operating Income	Adjusted Operating Income excludes the following items
FY19	845.5 bln yen	<b>814.0</b> bln yen	<ul> <li>Remeasurement and realized gains resulting from the public listing and sale of a portion of shares of SRE Holdings Corporation (All Other: +17.3 bln yen)</li> <li>Patent royalty revenue resulting from the signing of a licensing agreement (Corporate and elimination: +7.9 bln yen)</li> <li>Realized and remeasurement gains resulting from the transfer of a portion of shares of NSF Engagement Corporation (Corporate and elimination: +6.3 bln yen)</li> </ul>
FY20	971.9 bln yen	<b>979.9</b> bin yen	<ul> <li>Gain on the sale of a portion of shares of Pledis Entertainment Co., Ltd. (Music segment: +6.5 bln yen)</li> <li>Gain recorded in connection with a business transfer (Music segment: +5.4 billion yen)</li> <li>Impairment charge against long-lived assets in the nursing care business (Financial Services segment: -7.4 bln yen)</li> <li>Inventory write-downs of certain image sensors for mobile products (I&amp;SS segment: -7.2 bln yen)</li> <li>Expenses related to the Sony Global Relief Fund for COVID-19 (Corporate and elimination: -5.3 bln yen)</li> </ul>
Change from FY19	+126.4 bln yen	+165.9 bln yen	

Adjust	Adjusted Operating Income (Q4)						
	Operating Income	Adjusted Operating Income	Adjusted Operating Income excludes the following items*				
Q4 FY19	35.4 bln yen	<b>35.4</b> bin yen					
Q4 FY20	66.5 bln yen	<b>72.7</b> bln yen	<ul> <li>Gain from the reversal of inventory write-downs of certain image sensors for mobile products previously recorded in Q2 FY20 (I&amp;SS segment: +1.8 bln yen)</li> <li>Impairment charge against long-lived assets in the nursing care business (Financial Services segment: -7.4 bln yen)</li> <li>Expenses related to the Sony Global Relief Fund for COVID-19 (Corporate and elimination: -0.6 bln yen)</li> </ul>				
Change from FY19	+31.0 bln yen	<b>+37.3</b> bln yen (+105%)					

\* These monetary amounts are disclosed in the Quarterly Financial Statements, the Presentation Slides and the Quarterly Securities Reports for the relevant quarters.

Adjusted operating income is not a measure in accordance with US GAAP. However, Sony believes that this disclosure may be useful information to investors.

Adjusted Income Before Income Taxes							
	Income Before Income Taxes	Adjusted Income Before Income Taxes	Adjusted Income Before Income Taxes excludes the following items				
FY19	799.5 bln yen	774.3 bln yen	<ul> <li>Remeasurement and realized gains resulting from the public listing and sale of a portion of shares of SRE Holdings Corporation (All Other: +17.3 bln yen)</li> <li>Patent royalty revenue resulting from the signing of a licensing agreement (Corporate and elimination: +7.9 bln yen)</li> <li>Realized and remeasurement gains resulting from the transfer of a portion of shares of NSF Engagement Corporation (Corporate and elimination: +6.3 bln yen)</li> <li>Loss resulting from a change in Sony's Japanese pension plans (-6.4 bln yen)</li> </ul>				
FY20	1,192.4 bln yen	1,174.6 bin yen	<ul> <li>Unrealized gain on an unlisted equity security (+14.6 bln yen)</li> <li>Unrealized gain on an equity security whose lockup restriction will expire within one year (+11.2 bln yen)</li> <li>Gain on the sale of a portion of shares of Pledis Entertainment Co., Ltd. (Music segment: +6.5 bln yen)</li> <li>Gain recorded in connection with a business transfer (Music segment: +5.4 billion yen)</li> <li>Impairment charge against long-lived assets in the nursing care business (Financial Services segment: -7.4 bln yen)</li> <li>Inventory write-downs of certain image sensors for mobile products (I&amp;SS segment: -7.2 bln yen)</li> <li>Expenses related to the Sony Global Relief Fund for COVID-19 (Corporate and elimination: -5.3 bln yen)</li> </ul>				
Change from FY19	+392.9 bln yen	+400.3 bln yen (+52%)					
			ntation Slides and the Quarterly Securities Reports for the relevant quarters.  Sony believes that this disclosure may be useful information to investors.				

Adjust	Adjusted Income Before Income Taxes (Q4)					
	Income Before Income Taxes	Adjusted Income Before Income Taxes	Adjusted Income Before Income Taxes excludes the following items*			
Q4 FY19	<b>-4</b> .0 bln yen	<b>-4.0</b> bin yen				
Q4 FY20	95.5 bln yen	<b>87.1</b> bln yen	<ul> <li>Unrealized gain on an unlisted equity security (+14.6 bln yen)</li> <li>Gain from the reversal of inventory write-downs of certain image sensors for mobile products previously recorded in Q2 FY20 (I&amp;SS segment: +1.8 bln yen)</li> <li>Impairment charge against long-lived assets in the nursing care business (Financial Services segment: -7.4 bln yen)</li> <li>Expenses related to the Sony Global Relief Fund for COVID-19 (Corporate and elimination: -0.6 bln yen)</li> </ul>			
Change from FY19	+99.5 bln yen	+91.1 bln yen				

\* These monetary amounts are disclosed in the Quarterly Financial Statements, the Presentation Slides and the Quarterly Securities Reports for the relevant quarters. Adjusted income before income taxes is not a measure in accordance with US GAAP. However, Sony believes that this disclosure may be useful information to investors.

	Net Income Attributable to Sony Group Corporation's Stockholders	Adjusted Net Income Attributable to Sony Group Corporation's Stockholders	Adjusted Net Income Attributable to Sony Group Corporation's Stockholder excludes the following items <sup>*1</sup>
FY19	582.2 bln yen	550.3 bin yen	Remeasurement and realized gains resulting from the public listing and sale of a portion of shares of SRE Holdings Corporation (All Other: +17.3 bln yen) Patent royalty revenue resulting from the signing of a licensing agreement (Corporate and elimination: +7.5 bln yen) Realized and remeasurement gains resulting from the transfer of a portion of shares of NSF Engagement Corporation (Corporate and elimination: +8.3 bln yen) Loss resulting from a change in Sony's Japanese pension plans (-6.4 bln yen) Tax adjustment with regard to the above four items (-6.0 bln yen) Reduction in tax expenses resulting from the sale of Olympus Corporation shares*2 (+12.7 bln yen)
FY20	1,171.8 bln yen	900.5 bln yen	■ Unrealized gain on an unlisted equity security (+14.6 bln yen) ■ Unrealized gain on an equity security whose lockup restriction will expire within one year (+11.2 bln yen) ■ Gain rot he sale of a portion of shares of Pledis Entertainment Co., Ltd. (Music segment: +6.5 bln yen) ■ Gain recorded in connection with a business transfer (Music segment: +5.4 billion yen) ■ Impairment charge against long-lived assets in the nursing care business (Financial Services segment: -7.4 bln yen) ■ Inventory write-downs of certain image sensors for mobile products (I&SS segment: -7.2 bln yen) ■ Expenses related to the Sony Global Relief Fund for COVID-19 (Corporate and elimination: -5.3 bln yen) ■ Tax adjustment with regard to the above seven items (-3.8 bln yen) ■ Reduction in tax expense due to the adjustment of valuation allowances against deferred tax assets of Sor Group Corporation and its national tax filling group in Japan (for national tax: +214.9 bln yen, for local tax: +1.6 bln yen) ■ Reduction in tax expense due to the adjustment of valuation allowances against deferred tax assets of the consolidated tax filling group in the United States (for foreign tax credits: +21.3 bln yen, for research and development credits: +13.6 bln yen)
Change from FY19	+589.6 bln yen	<b>+350.2</b> bln yen (+64%)	

## Adjusted Net Income Attributable to Sony Group Corporation's Stockholders

<u>Y19</u>				(Bln Yen)
	Income Before Income Taxes	Taxes	Effective Tax Rate	Net Income Attributable to Sony Group Corporation's Stockholders
Financial results	799.5	177.2	22.2%	582.2
Adjusted items impacting effective tax rate				
Reduction in tax expense resulting from the sale of Olympus Corporation shares	-	+12.7	-	-12.7
Subtotal	799.5	189.9	23.8%	569.5
Other Adjusted items*	-25.1	-6.0	23.8%	-19.2
Adjusted results	774.3	183.9	23.8%	550.3
Y20				
	Income Before Income Taxes	Taxes	Effective Tax Rate	Net Income Attributable to Sony Group Corporation's Stockholders
Financial results	1,192.	4 1.0	0.1%	1,171.8
Adjusted items impacting effective tax rate Reversal of valuation allowances recorded against deferred tax assets of consolidated tax filing group in Japan		- +222.5	-	-222.5
Reversal of valuation allowances recorded against deferred tax assets of consolidated tax filing group in the United States		- +34.9	-	-34.9
Subtotal	1,192.	4 258.4	21.7%	914.4
Other adjusted items *	-17.8	3.8	21.7%	-13.9

1,174.6

254.5

21.7%

900.5

\* See page 8 for details regarding adjusted items
Adjusted results are not a measure in accordance with US GAAP. However, Sony believes that this disclosure may be useful information to inv

<sup>11</sup> These monetary amounts are disclosed in the Quarterly Financial Statements, the Presentation Slides and the Quarterly Securities Reports for the relevant quarters.

2º Tax benefit resulting from the actual tax expense related to the gain on the sale of Oympus Corporation shares being lower than the deferred tax liabilities recorded for the unrealized gain resulting from the revaluation of those shares.

Adjusted net income attributable to Sony Group Corporation's stockholders is not a measure in accordance with US GAAP. However, Sony believes that this disclosure may be useful information to investors.

#### Adjusted Net Income Attributable to Sony Group Corporation's Stockholders (Q4) **Net Income Adjusted Net** Attributable to Income Attributable Adjusted Net Income Attributable to Sony Group Corporation's Sony Group to Sony Group Stockholders excludes the following items Corporation's Corporation's Stockholders Stockholders **Q4 FY19** 12.6 bln yen 12.6 bln yen Unrealized gain on an unlisted equity security (+14.6 bln yen) Gain from the reversal of inventory write-downs of certain image sensors for mobile products previously recorded in Q2 FY20 (I&SS segment: +1.8 bln yen) Impairment charge against long-lived assets in the nursing care business (Financial Services segment: -7.4 bln yen) Expenses related to the Sony Global Relief Fund for COVID-19 (Corporate and elimination: -0.6 bln yen) **Q4 FY20** 107.0 bln yen 71.2 bln yen Tax adjustment with regard to the above four items (-1.5 bln yen) Reduction in tax expense due to the adjustment of the valuation allowance against deferred tax assets of Sony Group Corporation and its national tax filing group in Japan (+7.6 bln ven) Reduction in tax expense due to the adjustment of the valuation allowance against deferred tax assets of the consolidated tax filing group in the United States (+21.3 bln ven) Change from FY19 +94.4 bln yen +58.5 bln yen (+465%) \* These monetary amounts are disclosed in the Quarterly Financial Statements, the Presentation Slides and the Quarterly Securities Reports for the relevant quarters 10 Adjusted net income attributable to Sony Group Corporation's stockholders is not a measure in accordance with US GAAP. However, Sony believes that this disclosure may be useful information to investors

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#### FY2020 Cash Flow (CF) by Segment (Sony without Financial Services) FY19 +440.3 Operating CF +180.5 Game & Network Services (G&NS) Investing CF -73.2 -71.9

Free CF\*1 +107.3 +368 4 Operating CF +121.1 +159.0 Music Investing CF -56.2 -63.9 Free CF +64.9 +95.1 Operating CF +1415 +134.0 **Pictures** Investing CF -40.5-30.3Free CF +101.0 +103.7 Operating CF +123.8 +210.3 Electronics Products & Investing CF -108.9-97.4 Solutions (EP&S) Free CF +14.9 +112.9 Operating CF +308.9 +233.8 Imaging & Sensing Solutions Investing CF -224.6 -282.8 (I&SS) Free CF +84.3 -49.0 Operating CF -112.9 All Other, Corporate and elimination -55.2 Investing CF +140.3 -34.9 and Adjustment \*2 Free CF +27.4 -90.1 Operating CF +762.9 +1,122.2 Consolidated total Investing CF -363.1 -581.2 without Financial Services

without Financial Services

Free CF +399.8 +541.0

e calculation of Investing CF for each segment differs from the calculation of the Statement of Cash Flows for Sony without Financial Services (See page F-12 of "FY20 Financial Statements") as follows:

Increases and decreases in fixed-term deposits held by each segment are excluded from Investing CF

Expenditures for intended in mediated in Investing CF (Financial CF)

Expenditures for operating leases are excluded from Operating OF and included in Investing CF (Financial CF)

Expenditures for operating leases are excluded from Operating OF and included in Investing CF (Figures shown above:

(FY19 Operating CF)GASN.51.15 bits pen, Musics -98 bits pen, Pottures -7.1 bits yen, ERSS.52.8 bits yen, IASS.5-8.6 bits yen, IASS.5-8.

Free CF is the total of Operating CF and Investing CF.

"Adjustment" is the total corrected for the above adjustments made to the Operating CF and the Investing CF reach segment
Operation cash flow by semment, investing crash flow by semment and free cash flow are not measures in accordance with

## Q4 FY2020 Results by Segment

/R	ln	V	'n

		Q4 FY19	Q4 FY20	Change	FX Impact
Game & Network Services (G&NS)	Sales	433.6	660.3	+226.7	+3.7
Gaine & Network Services (G&NS)	Operating income	46.2	33.0	-13.1	+7.5
Music	Sales	211.4	267.4	+56.0	-4.1
Music	Operating income	30.3	40.6	+10.3	
Pictures	Sales	329.1	200.2	-129.0	-5.6
Pictures	Operating income	23.0	1.8	-21.3	
Electronics Products & Solutions (EP&S)	Sales	363.4	435.2	+71.8	+2.2
Electronics Froducts & Solutions (EF&S)	Operating income	-59.5	-11.5	+48.0	+5.4
Imagina & Canaina Calutiona (1800)	Sales	231.2	232.3	+1.1	-5.4
Imaging & Sensing Solutions (I&SS)	Operating income	34.5	20.2	-14.3	-3.0
Financial Services	Revenue	186.4	422.9	+236.5	
Financial Services	Operating income	12.1	27.1	+15.0	
All Other	Sales	40.7	53.5	+12.8	
All Other	Operating income	-4.2	-3.5	+0.7	
Corporate and elimination	Sales	-47.1	-51.4	-4.3	
Corporate and eminiation	Operating income	-46.9	-41.3	+5.6	
Consolidated total	Sales	1,748.7	2,220.4	+471.7	
Consolidated total	Operating income	35.4	66.5	+31.0	

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## FY2020 Results by Segment

(Bln Yen

		FY19	FY20	Change	FX Impact
Game & Network Services (G&NS)	Sales	1,977.6	2,656.3	+678.7	-15.1
	Operating income	238.4	342.2	+103.8	+15.3
Music	Sales	849.9	939.9	+90.0	-14.3
Music	Operating income	142.3	188.1	+45.7	
Pictures	Sales	1,011.9	758.8	-253.1	-19.4
1 ictures	Operating income	68.2	80.5	+12.3	
Electronics Products & Solutions (EP&S)	Sales	1,991.3	1,920.7	-70.5	-17.1
	Operating income	87.3	139.2	+51.9	+6.6
Imaging & Sensing Solutions (I&SS)	Sales	1,070.6	1,012.5	-58.1	-21.4
	Operating income	235.6	145.9	-89.7	-8.6
Financial Services	Revenue	1,307.7	1,668.9	+361.2	
	Operating income	129.6	164.6	+35.0	
All Other	Sales	251.4	229.3	-22.2	
	Operating income	16.3	11.4	-4.9	
Corporate and elimination	Sales	-200.4	-187.0	+13.5	
	Operating income	-72.2	-99.9	-27.7	
O Patricularia	Sales	8,259.9	8,999.4	+739.5	
Consolidated total	Operating income	845.5	971.9	+126.4	

Sales in each business segment represents sales and revenue recorded before intersegment transactions are eliminated. Operating income in each business segment represents operating income reported before intersegment transactions are eliminated and excludes unallocated cornorate excenses (asologies to all following agoes).

## **FY2021 Consolidated Results Forecast**

(Bln Yen)

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	FY19 (US GAAP)	FY20 (US GAAP)	FY21 FCT (IFRS)	Change from FY20 (Reference)*
Sales	8,259.9	8,999.4	9,700	+700.6 bln yen
Operating income	845.5	971.9	930	-41.9 bln yen
Income before income taxes	799.5	1,192.4	905	-287.4 bln yen (-24%)
Net income attributable to Sony Group Corporation's stockholders	582.2	1,171.8	660	<b>-511</b> .8 bln yen (-44%)
Operating Cash Flow (Sony without Financial Services)	762.9	1,122.2	910	-212.2 bln yen (-19%)
Average rate	Actual	Actual	Assumption	Dividend per Share (Planned)
1 US dollar	108.7 yen	106.1 yen	Approx. 107 yen	Interim 30 yen
1 Euro	120.8 yen	123.7 yen	Approx. 126 yen	Year-end Undecided

Because Sony will voluntarily adopt IFRS starting in Q1 FY21, the forecast is based on IFRS (applies to all following pages). For the major expected impacts of the voluntary adoption of IFRS on Sony's consolidated financial statements, please refer to page 28 to page 35, "Effects of Transition to International Financial Reporting Standards (IFRS) as of February 3, 2021."

\* Direct comparisons of the US GAAP-based results for FY20 and the IFRS-based results forecast for FY21 (applies to all following pages).

Consolidated Operating Cash Flow (Sony without Financial Services) is not a measure in accordance with US GAAP and IFRS. However, Sony believes that this disclosure may be useful information to investors.

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## FY2021 Consolidated Results Forecast: Change from FY2020

	Change from FY20	Contributing Factors (+) Increase/(-) Decrease
Sales	+700.6 bln yen +8%	·(+) Significant increase in Pictures segment sales and increases in G&NS and EP&S segment sales ·(-) Significant decrease in Financial Services segment sales
Operating income	-41.9 bln yen -4%	·(-) Decreases in Music, G&NS and I&SS segment operating income ·(+) Increases in EP&S, Financial Services and Pictures segment operating income
Net Income Attributable to Sony Group Corporation's Stockholders	-511.8 bln yen -44%	·(–) Decrease in income before income taxes ·(–) Increase in tax expense following the reversal of valuation allowances recorded against deferred tax assets in FY20

## FY2021 Results Forecast by Segment [Reclassified]

(Bln Yen)

		FY20 (US GAAP)	FY21 FCT (IFRS)	Change from FY20 (Reference)
Game & Network Services (G&NS)	Sales	2,656.3	2,900	+243.7
Game & Network Services (Gans)	Operating income	342.2	325	-17.2
Music	Sales	939.9	990	+50.1
Music	Operating income	188.1	162	-26.1
Pictures	Sales	758.8	1,140	+381.2
	Operating income	80.5	83	+2.5
Electronics Products & Solutions (EP&S)*	Sales	2,066.5	2,260	+193.5
	Operating income	134.1	148	+13.9
Imaging & Sensing Solutions (I&SS)	Sales	1,012.5	1,130	+117.5
	Operating income	145.9	140	-5.9
Financial Services	Revenue	1,668.9	1,400	-268.9
	Operating income	164.6	170	+5.4
All Other, Corporate and elimination*	Operating income	-83.4	-98	-14.6
	Sales	8.999.4	9.700	+700.6
Consolidated total			9,700	
	Operating income	971.9	930	-41.9

<sup>\*</sup> Due to organizational changes as of April 1, 2021, from Q1 FY21, Sony will transfer some of the businesses and functions previously included within All Other and Corporate and elimination to the EP&S segment, and make changes to the business segment classification for performance reporting. As a result of this segment change, sales and operating income (loss) for EP&S and All Other, Corporate and elimination for FY20 have been reclassified to conform to the presentation for FY21.

This reclassification is not a measure in accordance with US GAAP. However, Sony believes that this disclosure may be useful information to investors. For a reconciliation of figures in accordance with US GAAP, see pages 7 and 8 of the "FY20 Financial Statements" (applies to all following pages).

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#### Game & Network Services Segment ("G&NS Segment") Sales and Operating Income FY2020 (year-on-year) (Bln Yen) Sales: 678.7 bln yen (34%) significant increase (FX Impact: -15.1 bln yen) Operating Income · (+) Increase in game software sales including add-on content · (+) Increase in hardware sales due to PlayStation®5 (PS5™) launch OI: 103.8 bln yen significant increase (FX Impact: +15.3 bln yen) 2.900 (+) Increase in game software sales (+) Increase in Network Services sales, mainly from PlayStation®Plus 2,656.3 (–) Loss resulting from strategic price points for PS5™ hardware that were set lower than the manufacturing costs 1,977.6 ·(–) Increase in selling, general and administrative expenses related to the launch of PS5™ 342.2 325 238.4 FY2021 Forecast (year-on-year) ■ Sales: 243.7 bln yen (9%) increase ·(+) Increase in hardware unit sales FY21 FCT (IFRS) FY20 (US GAAP) · (+) Impact of foreign exchange rates ·(-) Decrease in sales of non-first-party titles including add-on content (US GAAP) OI: 17.2 bln yen decrease ·(-) Decrease in sales of non-first-party titles including add-on content · (-) Increase in costs, mainly for game software development · (+) Increase in revenues from first-party titles (+) Improvement in hardware profitability 17

# **Music Segment** Sales and Operating Income (Bln Yen) ■ Sales ■ Operating Income 990 939.9 849.9 188.1 162 142.3 FY19 (US GAAP) FY20 (US GAAP) FY21 FCT (IFRS)

#### FY2020 (year-on-year)

- Sales: 90.0 bln yen (11%) significant increase (FX Impact: -14.3 bln yen)
  - · (+) Increase in revenues from streaming services for Recorded Music · (+) Higher sales for Visual Media and Platform
  - - righter sales for visual media and Platform

      (+) Increase in anime business sales primarily reflecting the contribution of 
      Demon Slayer Kimetsu no Yaiba the Movie: Mugen Train

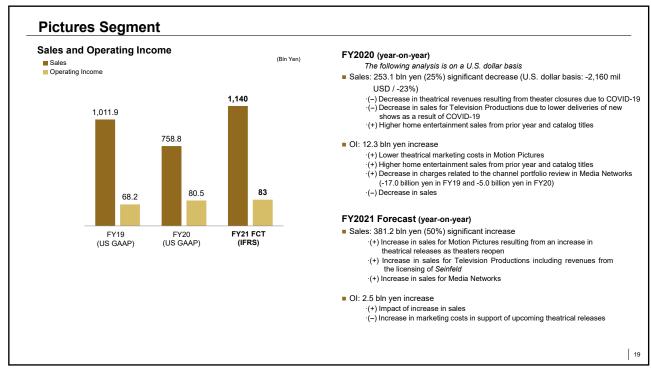
      (+) Increase in revenues from mobile game applications
- OI: 45.7 bln yen significant increase
  - ·(+) Impact of increase in sales

  - · (+) Gain recorded on the sale of a portion of shares of Pledis (6.5 bln yen) · (+) Gain recorded in connection with the transfer of an overseas business (5.4

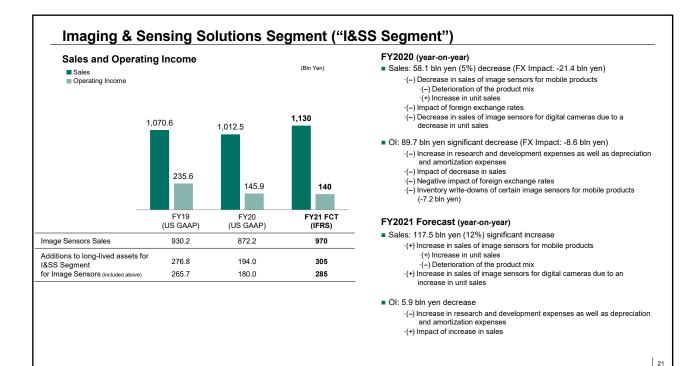
#### FY2021 Forecast (year-on-year)

- Sales: 50.1 bln yen (5%) increase
  - ·(+) Higher sales for Recorded Music and Music Publishing resulting from an
  - increase in revenues from streaming services (-) Lower sales for Visual Media and Platform
    - ·(-) Decrease in contribution from *Demon Slayer Kimetsu no Yaiba the Movie: Mugen Train* which was released in FY20
    - (-) Decrease in revenues from mobile game applications
- OI: 26.1 bln yen decrease
  - (-) Impact of lower sales for Visual Media and Platform
  - ·(-) Absence of gain recorded on the sale of a portion of shares of Pledis in FY20 (6.5 bln yen)
  - ·(-) Absence of gain recorded in connection with the transfer of an overseas business in FY20 (5.4 bln yen)
  - ·(+) Impact of increase in sales for Recorded Music and Music Publishing

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#### **Electronics Products & Solutions Segment ("EP&S Segment")** Sales and Operating Income FY2020 (year-on-year) ■ Sales Operating income ■ Sales: 70.5 bln yen (4%) decrease (FX Impact: -17.1 bln yen) ·(-) Decrease in sales of digital cameras, broadcast- and professional-use products and Audio and Video due to lower unit sales 2,260 ·(-) Impact of foreign exchange rates 2.066.5 ·(+) Increase in sales of televisions due to an improvement in the product mix 1.991.3 1,920.7 OI: 51.9 bln yen significant increase (FX Impact: +6.6 bln yen) (+) Reductions in operating costs, mainly within Mobile Communications ·(+) Improvement in the product mix of televisions and digital cameras ·(-) Impact of decrease in sales FY2021 Forecast (year-on-year\*2) 148 139 2 134.1 87.3 Sales: 193.5 bln ven (9%) increase $\cdot$ (+) Increase in sales of televisions due to an improvement in the product mix ·(+) Increase in sales of digital cameras due to higher unit sales FY21 FCT (IFRS) FY20 (US GAAP) FY20 (US GAAP) ·(+) Impact of foreign exchange rates Mobile Communications\* OI: 13.9 bln yen increase (Included above) ·(+) Impact of increase in sales Sales to ·(+) Positive impact of foreign exchange rates 362.1 358.6 External ·(-) Increase in costs resulting from an increase in sales Customers Operating Income -21.1 27.7 \*1 Mobile Communications includes the smartphone business and internet-related service business 20 20

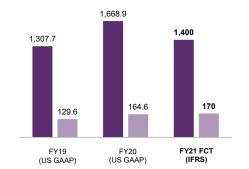


## **Financial Services Segment**

### Financial Services Revenue and Operating Income

Operating Income

(Bln Yen)



#### FY2020 (year-on-year)

- Revenue: 361.2 bln yen (28%) significant increase
  - ·(+) Significant increase in revenue at Sony Life (299.2 bln yen increase, revenue: 1,470.9 bln yen)
    - ·(+) Increase in gains on investments in the separate accounts
    - ·(–) Decrease in premiums (decrease in premiums from single premium insurance, partially offset by increase in policy amount in force)
  - (+) Improvement in valuation gains and losses on securities at Sony Bank
- OI: 35.0 bln yen significant increase

  - (+) Improvement in valuation gains and losses on securities at Sony Bank
    (+) Decline in the loss ratio for automobile insurance at Sony Assurance
    (+) Increase in OI at Sony Life (4.5 bln yen increase, OI: 128.0 bln yen)

    - · (+) Decrease in the provision of policy reserves, driven by the improvement in the stock market and an increase in interest rates
    - (-) Deterioration in net gains and losses related to market fluctuations for variable life insurance and other products\*
       (-) Expenses recorded for various provisions related to COVID-19
  - (-) Impairment charge against long-lived assets recorded in the nursing care business

#### FY2021 Forecast (year-on-year)

- Revenue: 268.9 bln yen (16%) significant decrease
  - (–) Absence of the positive impact on net gains on investments in the separate accounts, resulting from positive market conditions in FY20
- OI: 5.4 bln yen increase
  - $\cdot (\textbf{+})$  Absence of the impairment charge against long-lived assets in the nursing care business recorded in FY20
  - ·(+) Increase in insurance premium revenue reflecting an increase in the policy
  - amount in force at Sony Life

    (-) Absence of the positive impact of the gains from market fluctuations in FY20 (including the impact of changes in the classification and measurement of financial instruments resulting from the adoption of IFRS in FY21)
- Overall deterioration in the provision of policy reserves for minimum guarantees for variable life insurance and other products resulting from market fluctuations, and net gains and losses on derivative transactions to hedge market risks

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## Fourth Mid-Range Plan Financial Target (FY2021~FY2023)

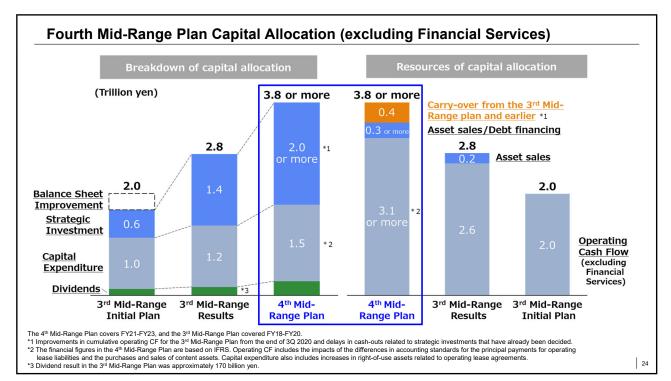
# Adjusted EBITDA\* 3 year total

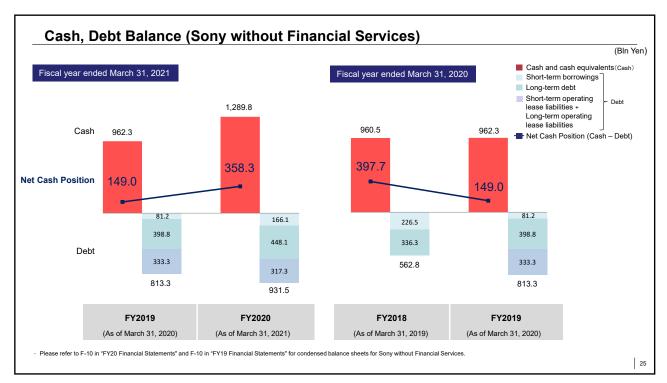
# 4.3 Trillion yen

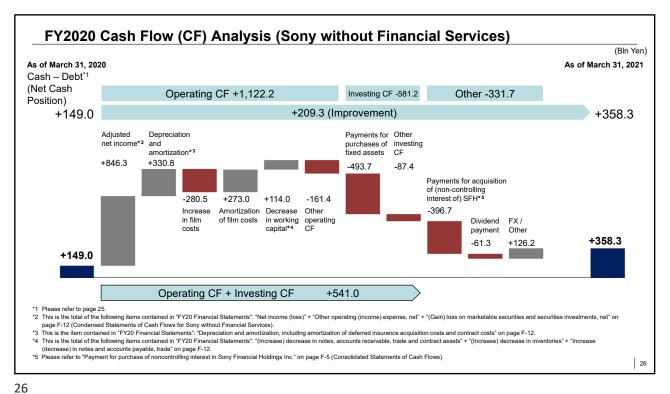
EBITDA and Adjusted EBITDA are not measures in accordance with IFRS. However, Sony believes that this disclosure may be useful information to investors

EBITDA is calculated by the following formula, and Adjusted EBITDA excludes the profit and loss amount that Sony deems to be non-recurring and discloses in the Quarterly Financial Statements, the Earnings Presentation Slides, the Quarterly Securities Reports and the Form 20-F. The financial figures in the fourth mid-range plan are based on IFRS

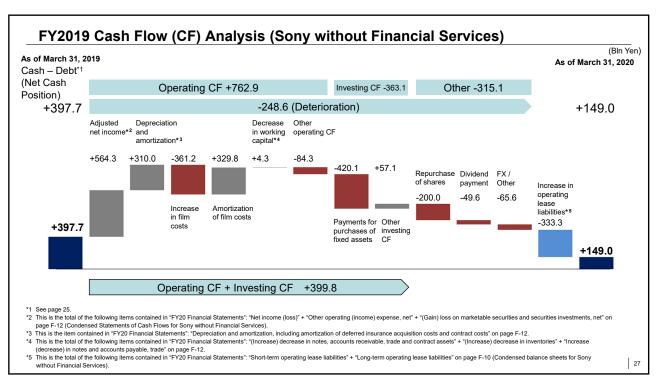
EBITDA = Net income attributable to Sony Group Corporation's stockholders + Net income attributable to noncontrolling interests + Income taxes + Interest expenses, net, recorded in Financial income and Financial expense - Gain on revaluation of equity securities, net, recorded in Financial income and Financial expense + Depreciation and amortization expense excluding amortization for film costs included in Content assets and deferred insurance acquisition costs.











SONY

Reference Material

# Effects of Transition to International Financial Reporting Standards (IFRS)

**February 3, 2021** 

## **Sony Corporation**

(Note) This reference material is to provide investors with an understanding of Sony's IFRS-based results forecast for the fiscal year ending March 31, 2022, by reprinting the material released on February 3, 2021.

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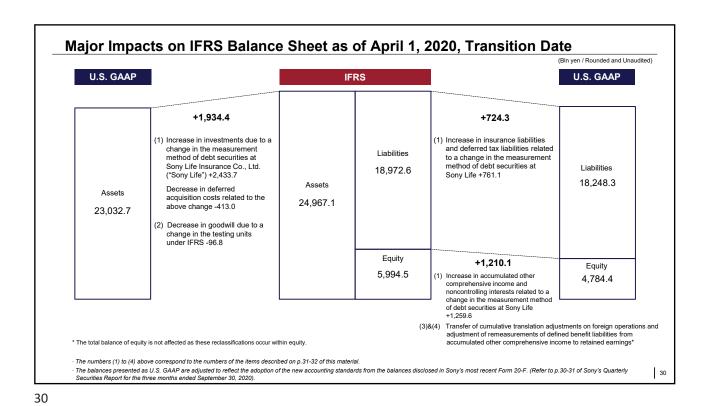
## **Notes Regarding the Material**

As announced in the "Notice Regarding Voluntary Adoption of International Financial Reporting Standards (IFRS)" dated February 3, 2021, Sony has decided to voluntarily adopt IFRS beginning in the fiscal year starting April 1, 2021 in lieu of the currently applied generally accepted accounting principles in the United States ("U.S. GAAP"). This material was prepared for the purpose of explaining the major expected impacts of the adoption of IFRS on Sony's consolidated financial statements. The information contained in this material is preliminary, is unaudited and does not necessarily reflect every impact of the adoption of IFRS on Sony's consolidated financial statements and therefore may differ from Sony's actual financial information based on IFRS to be disclosed at a later date. In addition, this material does not constitute an offer of securities for sale in the United States or any other jurisdiction.

Sony plans to disclose its consolidated financial statements in accordance with IFRS from the first quarter of the fiscal year ending March 31, 2022. Planned disclosure for each accounting period is as follows:

Accounting period	Disclosure materials	Accounting standards applied
Fiscal year ending March 31, 2021	Earnings release (financial statements and outlook) Consolidated financial statements pursuant to the Companies Act of Japan Annual Securities Report / Form 20-F	U.S. GAAP*
First quarter and subsequent quarters of the fiscal year ending March 31, 2022	Quarterly earnings release (quarterly financial statements and outlook) Quarterly Securities Report	IFRS
Fiscal year ending March 31, 2022	Earnings release (financial statements and outlook) Consolidated financial statements pursuant to the Companies Act of Japan Annual Securities Report / Form 20-F	IFRS

<sup>\*</sup> The forecast for the fiscal year ending March 31, 2022 to be included in the earnings release for the fiscal year ending March 31, 2021 will be based on IFRS.



Major Impacts on Balance Sheets from IFRS Transition U.S. GAAP **IFRS** Item **Detail** Expected to adopt fair value measurement method for debt securities held for ALM\*2 purposes in accordance with classification requirements of financial assets under IFRS (1) Measurement method for Fair value As a result of the change in the fair value measurement, Amortized cost debt securities such as measurement it will impact the remeasurement of deferred insurance measurement acquisition costs and insurance liabilities of the related ("FVOCI")\*1 bonds held by Sony Life insurance contracts Expected to record the impact in accumulated other comprehensive income in equity (net of tax effects and noncontrolling interests adjustments) CGU\*3 or group of Because certain CGUs are grouped at a lower level than a reporting unit, the goodwill was allocated to multiple CGUs Reporting unit CGUs that is (operating expected to (2) Impairment testing units for segment or one As a result of required impairment tests as of the benefit from the level below an goodwill transition date, goodwill allocated to certain CGUs synergies of (including businesses already sold or disposed) is operating business expected to be determined irrecoverable and impairment segment) losses will be recognized in retained earnings combinations \*1 Fair Value through Other Comprehensive Income (method in which gains or losses from fair value measurements are recognized in other comprehensive income).

\*2 Asset-liability management ("ALM") indicates the practice of managing assets and liabilities comprehensively against interest rate risk of insurance liabilities.

\*3 Cash-generating unit ("CGU") is the smallest group for internal management purposes that generates cash flows largely independently from other groups.

#### Major Impacts on Balance Sheets from IFRS Transition U.S. GAAP **IFRS** Item **Detail** Optionally able to Expected to elect cumulative translation elect the cumulative adjustments to be zero at the transition (3) Translation adjustments on translation date and to transfer it from accumulated adjustments balance foreign operations other comprehensive income to retained to be zero at the transition date Expected to retrospectively apply Recognize in (4) Adjustment of accounting policies under IFRS and Recognize in accumulated other remeasurements of defined transfer the adjusted balance as of the accumulated other comprehensive comprehensive income and transfer transition date from accumulated other benefit liabilities (actuarial income to retained earnings comprehensive income to retained gains and losses) immediately earnings\* \* The total balance of equity is not affected as these reclassifications occur within equity. 32

#### Major Impacts on Equity of IFRS Balance Sheet as of April 1, 2020, Transition Date (Bln yen / Rounded and Unaudited) U.S. GAAP **IFRS Contributing Factors** 5,994.5 4,784.4 Increase in Sony Corporation's +752.9 stockholders' equity ·(+) Change in the measurement method of debt +819.5 4,874.5 securities at Sonv Life\* Sony Corporation's (-) Impairment testing unit differences in accounting 4,121.6 -96.8 stockholders' equity standards for goodwill Noncontrolling interests +457.2 1,120.0 ·(+) Change in the measurement method of debt securities at Sony Life\*2 $\,$ +440.1 Noncontrolling interests 662.8

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<sup>\*1</sup> Until FY2023, when IFRS 17 "Insurance Contracts" becomes effective for Sony Life, which is included in the Financial Services segment, the asset side is measured at \*\* Until FY2023, When IFRS 17 Insurance Contracts becomes ellecture for Sorry Line, which is included in the Financial Services segment, the asset size is measured at fair value based on IFRS 9 "Financial Instruments" by being recorded through accumulated other comprehensive income on the balance sheet and as a result Sorry Corporation's stockholders' equity is expected to increase temporarily. This will be a factor that lowers the consolidated return on equity (ROE) when calculated under IFRS as compared to the calculation prepared under the application of U.S. GAAP.
\*2 Sory Financial Holdings Inc. ("SFI") became a wholly-owned subsidiary on September 2, 2020; however, because the balances presented above are as of April 1, 2020, the amounts do not reflect the full acquisition of SFH. After the full acquisition, an increase in noncontrolling interests related to a change in the measurement method of

debt securities at Sony Life is expected to be treated as an increase in Sony Corporations' stockholders' equity.

#### Major Impacts on Profit or Loss from IFRS Transition U.S. GAAP **IFRS** Detail Item Impacts on sales and operating income ■ Financial services revenue and expenses Changes in classification and measurement method for financial instruments held in the Financial Services segment: Elected to record E.g., changes in measurement No recording of unrealized gains or losses from fair value measurements under IFRS unrealized gains or Amortized cost method for certain debt securities losses in financial measurement held by Sony Bank Inc. services revenue Impacts on income before income taxes and net income attributable to Sony Corporation's stockholders ■ Other income or expenses Impacts expected from excluding Other Other income or ■ Expected to elect to not record in profit or gains and losses on equity securities comprehensive loss under IFRS\* expenses such as stocks income 34 \* Except for certain securities

Item	U.S. GAAP	IFRS	Detail	
onsolidated				
Principal payments for operating lease liabilities	Operating activities	Financing activities	<ul> <li>Cash flow from operating activities increases compared to U.S. GAA</li> </ul>	
Purchases and sales of content assets*1	Investing activities*2	Operating activities	<ul> <li>Cash flow from operating activitied decreases when content assets a purchased compared to U.S. GA</li> </ul>	
nancial Services				
Fund management (investments and advances)	Investing activities	Operating activities	<ul> <li>Under U.S. GAAP, classification these items is defined by the na of transactions, while IFRS allow the principal revenue-producing activities to be classified in oper activities</li> </ul>	
Financing (deposits from customers, repurchase agreement, secured call money, etc.)	Financing activities	Operating activities		
Policyholders' account in the life insurance business	Financing activities	Operating activities		

#### **Notes**

# Sales on a Constant Currency Basis and the Impact of Foreign Exchange Rate Fluctuations The descriptions of sales on a constant surrange basis called the co

The descriptions of sales on a constant currency basis reflect sales calculated by applying the yen's monthly average exchange rates from the same period of the previous fiscal year to local currency-denominated monthly sales in the relevant period of the current fiscal year. For Sony Music Entertainment ("SME") and Sony Music Publishing LLC ("SMP")\* in the Music segment, the constant currency amounts are calculated by applying the monthly average U.S. dollar / yen exchange rates after aggregation on a U.S. dollar basis.

\*Sony/ATV Music Publishing LLC, which operates EMI Music Publishing Ltd., changed its trade name to Sony Music Publishing LLC as described in the news release titled "Introducing the New Sony Music Publishing" dated February 12, 2021

Results for the Pictures segment are described on a U.S. dollar basis as the Pictures segment reflects the operations of Sony Pictures Entertainment Inc. ("SPE"), a U.S.-based operation that aggregates the results of its worldwide subsidiaries in U.S. dollars

The impact of foreign exchange rate fluctuations on sales is calculated by applying the change in the yen's periodic weighted average exchange rate for the same period of the previous fiscal year from the relevant period of the current fiscal year to the major transactional currencies in which the sales are denominated. The impact of foreign exchange rate fluctuations on operating income (loss) is calculated by subtracting from the impact on sales the impact on cost of sales and selling, general and administrative expenses calculated by applying the same major transactional currencies calculation process to cost of sales and selling, general and administrative expenses as for the impact on sales. The I&SS segment enters into its own foreign exchange hedging transactions, and the impact of those transactions is included in the impact of foreign exchange rate fluctuations on operating income (loss) for that segment.

This information is not a substitute for Sony's consolidated financial statements measured in accordance with US GAAP. However, Sony believes that these disclosures provide additional useful analytical information to investors regarding the operating performance of Sony.

#### Notes about Financial Performance of the Music, Pictures and Financial Services segments

The Music segment results include the yen-based results of Sony Music Entertainment (Japan) Inc. and the yen-translated results of SME and SMP, which aggregate the results of their worldwide subsidiaries on a U.S. dollar basis.

The Pictures segment results are the yen-translated results of SPE, which aggregates the results of its worldwide subsidiaries on a U.S. dollar basis. Management analyzes the results of SPE in U.S. dollars, so discussion of certain portions of its results is specified as being on "a U.S. dollar basis".

The Financial Services segment results include Sony Financial Holdings Inc. ("SFH") and SFH's consolidated subsidiaries such as Sony Life Insurance Co., Ltd. ("Sony Life"), Sony Assurance Inc., and Sony Bank Inc. The results of Sony Life discussed in the Financial Services segment differ from the results that SFH and Sony Life disclose separately on a Japanese statutory basis

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## **Cautionary Statement**

Statements made in this presentation with respect to Sony's current plans, estimates, strategies and beliefs and other statements that are not historical facts are forward-looking statements about the future performance of Sony, Forward-looking statements include, but are not limited to, those statements using words such as "believe," "expect," "plans," "strategy," "prospects," "forecast," "estimate," "project," anticipate," "aim," "intend," "seek," "may," "might," "could" or "should," and words of similar meaning in connection with a discussion of future operations, financial performance, events or conditions. From time to time, oral or written forward-looking statements may also be included in other materials released to the public. These statements are based on management's assumptions, judgments and beliefs in light of the information currently available to it. Sony cautions investors that a number of important risks and uncertainties could cause actual results to differ materially from those discussed in the forward-looking statements, and therefore investors should not place undue reliance on them. Please note that Sony discloses its forecast for consolidated results for the fiscal year ending March 31, 2022 based on International Financial Reporting Standards (IFRS). Investors also should not rely on any obligation of Sony to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. Sony disclaims any such obligation. Risks and uncertainties that might affect Sony include, but are not limited to:

- Sony's ability to maintain product quality and customer satisfaction with its products and services;
  Sony's ability to continue to design and develop and win acceptance of, as well as achieve sufficient cost reductions for, its products and services, including image sensors, game and network platforms, smartphones and televisions, which are offered in highly competitive markets characterized by severe price competition and continual new product and service introductions, rapid development in technology and subjective and changing customer preferences;
- (iii) Sony's ability to implement successful hardware, software, and content integration strategies, and to develop and implement successful sales and distribution strategies in light of new technologies and distribution platforms:
- (iv)
- new technologies and distribution platforms; the effectiveness of Sony's strategies and their execution, including but not limited to the success of Sony's acquisitions, joint ventures, investments, capital expenditures, restructurings and other strategic initiatives; changes in laws, regulations and government policies in the markets in which Sony and its third-party suppliers, service providers and business partners operate, including those related to taxation, as well as growing consumer focus on corporate social responsibility;

  Sony's continued ability to identify the products, services and market trends with significant growth potential, to devote sufficient resources to research and development, to (v)
- (vi) Sony's continued ability to identify the products, services and market trends with significant growth potential, to devote sufficient resources to research and development, to prioritize investments and capital expenditures correctly and to recoup its investments and capital expenditures, including those required for technology development and product capacity; Sony's reliance on external business partners, including for the procurement of parts, components, software and network services for its products or services, the manufacturing, marketing and distribution of its products, and its other business operations; the global economic and political environment in which Sony operates and the economic and political conditions in Sony's markets, particularly levels of consumer spending; Sony's ability to meet operational and liquidity needs as a result of significant volatility and disruption in the global financial markets or a ratings downgrade; Sony's ability to forecast demands, manage timely procurement and control inventories; foreign exchange rates, particularly between the yen and the U.S. dollar, the euro and other currencies in which Sony makes significant sales and incurs production costs, or in which Sony's assets, liabilities and operating results are denominated; (vii)
- (viii) (ix)
- (xi)
- Sony's ability to recruit, retain and maintain productive relations with highly skilled personnel (xii) (xiii)
- Sony's ability to recruit, retain and maintain productive relations with highly skilled personner; Sony's ability to prevent unauthorized use or theft of intellectual property rights, to obtain or renew licenses relating to intellectual property rights and to defend itself against claims that its products or services infringe the intellectual property rights owned by others; the impact of changes in interest rates and unfavorable conditions or developments (including market fluctuations or volatility) in the Japanese equity markets on the revenue and operating income of the Financial Services segment; shifts in customer demand for financial services such as life insurance and Sony's ability to conduct successful asset liability management in the Financial Services segment;

- risks related to catastrophic disasters, pandemic disease or similar events; (xvii)
- the ability of Sony, its third-party service providers or business partners to anticipate and manage cybersecurity risk, including the risk of unauthorized access to Sony's business information and the personally identifiable information of its employees and customers, potential business disruptions or financial losses; and the outcome of pending and/or future legal and/or regulatory proceedings.

Risks and uncertainties also include the impact of any future events with material adverse impact. The continued impact of COVID-19 could heighten many of the risks and uncertainties noted above Important information regarding risks and uncertainties is also set forth in Sony's most recent Form 20-F, which is on file with the U.S. Securities and Exchange Commission.